

The Northern Border Regional Commission

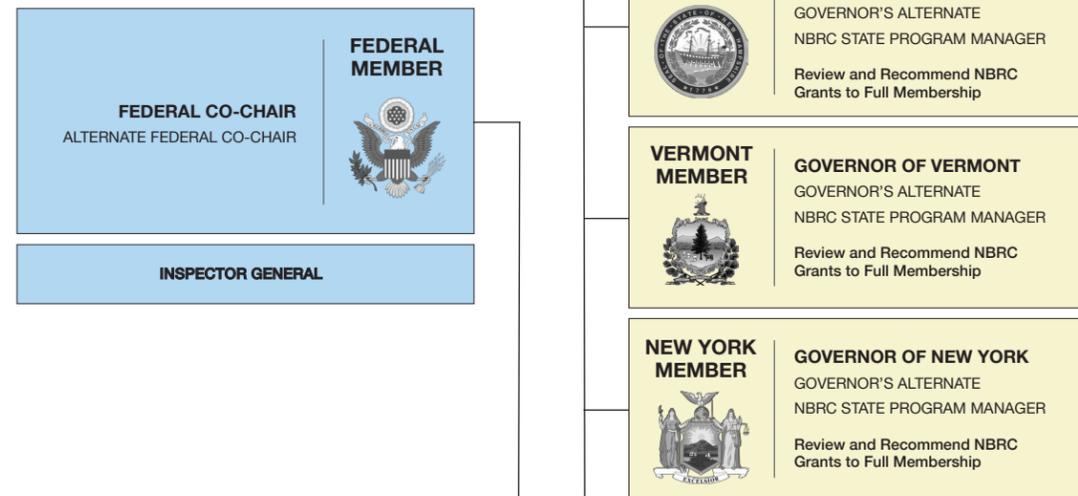
A Federal-State partnership for economic development in northern Maine, New Hampshire, Vermont, and New York

HOW NBRC FUNCTIONS

AUTHORITY AND OVERSIGHT

NBRC programs, projects, and applications are all approved by the vote of the Federal Member (Federal Co-Chair) and the collective vote of the majority of State Members (Governors). Oversight activities and policies are provided by the Members collectively as well as through committees of Members who work with the shared staff.

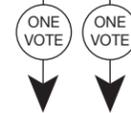
Grants are approved by the Members or their chosen Alternate.



MANAGEMENT AND OPERATIONS

The NBRC Members have a shared staff that is accountable and responsible to the Members as a whole. The staff provides impartial information and counsel as to NBRC programs and direction.

The NBRC Members approve all grants.



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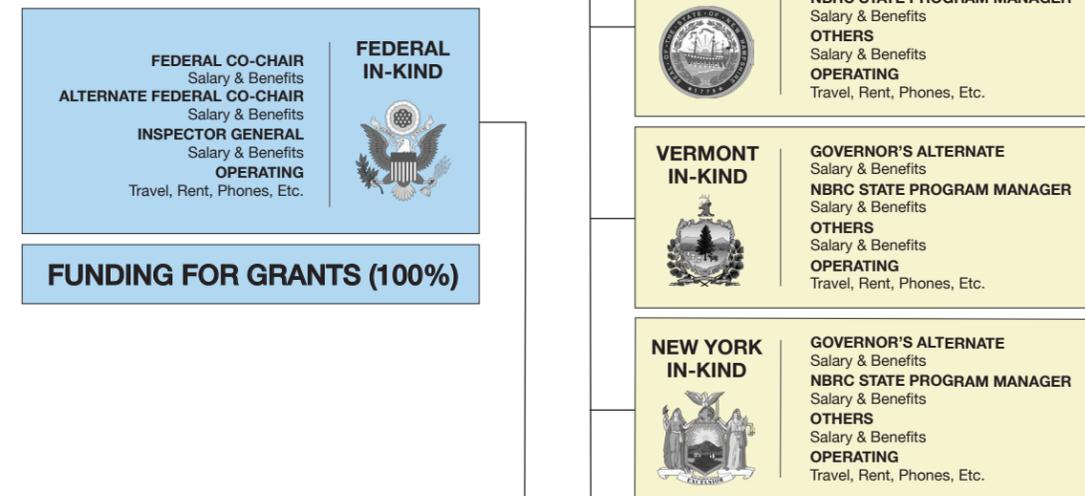
EXECUTIVE DIRECTOR
Salary & Benefits
NBRC Staff
Salary & Benefits
OPERATING
Travel, Rent, Phones, Etc.

HOW THE NBRC IS FUNDED

PARTNERS' IN-KIND CONTRIBUTIONS

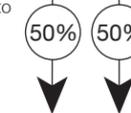
For activities related to **Authority** and **Oversight** of the NBRC. It is up to each partner to decide on how much work they wish to dedicate to NBRC related activities. These in-kind activities are approved and appropriated by each Member government.

All **funding for grants** is provided by the Federal Government depending on appropriations.



PARTNERS' CASH CONTRIBUTIONS

For activities related to **Management** and **Operations**. These shared staff costs require a unanimous vote of all the States and the Federal Co-Chair. The Federal Co-Chair is not allowed to participate when the States' deliberate the extent of their cash participation.



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